# 'By nature all men are alike, but by education widely different.'





# Intercultural Competence: Maximising the learning of diverse student groups via innovative intercultural awareness training

Helen Higson - 20<sup>th</sup> November 2009



- Showcase work which addresses issues around maximising learning in an international/multicultural learning community
- Research-informed



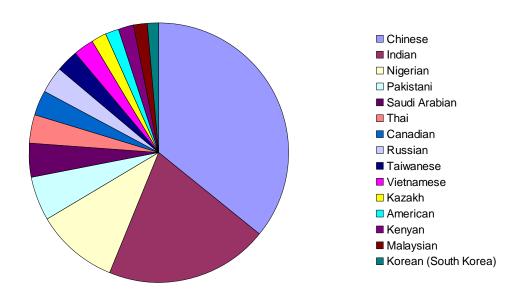
### Aston's student population

- 2,150 overseas students from over 100 countries
  - ► (Top 15 Countries)
- 30% of staff from outside the UK
- UK students from many different ethnic backgrounds
- Enormous growth in diversity of student population
  - (Student Numbers)



### Aston's student population

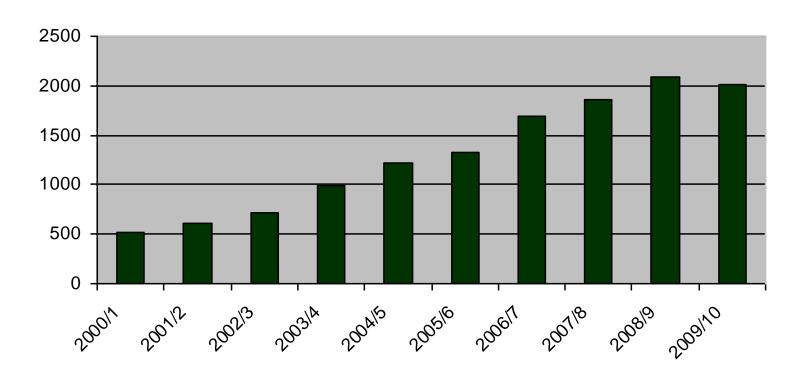
Top 15 Countries - (Data from Planning Website September 2009)







### International Enrolments (in attendance) since 2000





# Introduce MAP

- A consortium of artists led by Chris Higgins and Fiona Lesley
- "Pioneering work in the fields of performance, creative development, education and training."

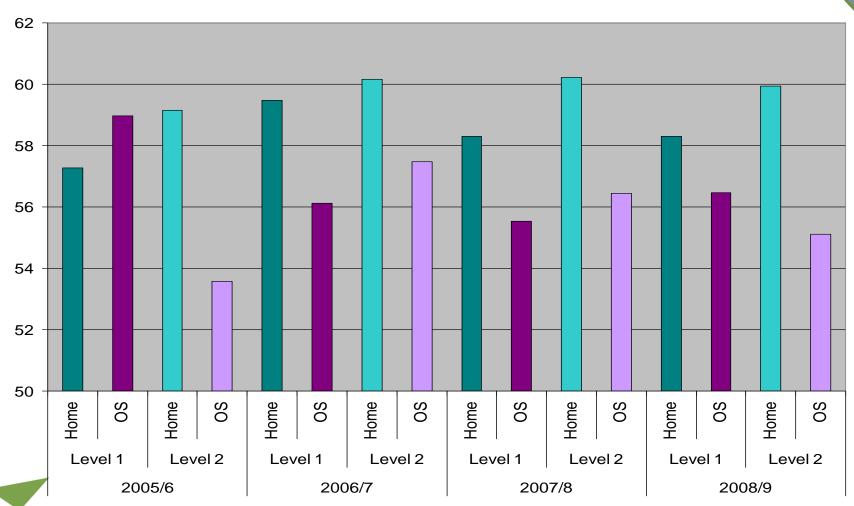


# Where I started

- Growth in overseas students: How can they integrate?
- Introduction of a specific module
- How can we help them perform better after year one?
- Struggles with behaviour in group work, particularly UK students
- Increasingly mixed group of learners



### Average End of Year Performance 2005/6 – 2008/9 by Level and Home/Overseas Status



Aston University

### Intercultural learning effectiveness framework

Marie of the last

| Home students                     | Overseas students                      | All students                  |
|-----------------------------------|--|-------------------------------|
| Herzfeldt, 2007                   | Ippolito, 2007                         | Welikala and Watkins,<br>2008 |
| (Developmental learning theories) | (International communication theories) | (Discourse theories)          |



### Intercultural learning effectiveness framework

### **Home students**

Herzfeldt, 2007 (Developmental learning theories)

The effectiveness of an individual to work across cultural boundaries increases with the number of their international/intercultural experiences





### **Overseas students**

Ippolito, 2007 (International communication theories)

It is important to challenge the deficit model of intercultural training where the UK approach is seen as the best



### Intercultural learning effectiveness framework

### All students

Welikala and Watkins, 2008 (Discourse theories)

Building training on individual stories rather than stereotypes



## Why this approach?

- Participating in the arts gives adults experiences, contexts and tools to help them re-experience, revise and reconceptualise multicultural diversity in their lives and communities.' (Wesley, 2007, p.13)
- Doesn't this approach share features of all good teaching?
  - Creating conversations, working towards dialogue
  - Creating reflection



### What have we done with MAP?

- 2007/8: 450 final years
- Jaguar Land Rover Arts and Business Award for the changing cultural within an organisation
- 2008/9: 600 first years, 80 MBA, Postgraduate Certificate, Intercultural Awareness Week
- 2009: 600 plus first years (including a staff session), 90 plus MBA, Postgraduate Certificate



# Findings of my surveys

- These ways of innovative training encourage reflection
- Ways of creating new kinds of social space
- lt is more sustainable to train staff rather than students



### Bibliography

- ▶ Bjorkman, I. and Budhwar, P.S. (2007), 'Human Resource Management and the performance of foreign firms operating in India', **Employee Relations**, Vol.29 (6), pp.595-610.
- Budhwar, P.S. and Sparrow, P.R. (2002), 'An integrative framework for understanding cross-national human management practices', **Human Resource Management Review**,
- ▶ Herzfeldt, R. (2007), "Cultural competence of first year undergraduates", in *Aston Business School Good Practice Guide*, Volume 4, Birmingham, pp.23-29.
- lppolito, K. (2007), "Promoting intercultural learning in a multicultural university: ideals and realities", **Teaching in Higher Education**, 12(5-6), pp.749-763.
- Martin, R. et.al. (2007), 'Majority versus minority influence and prediction of behavioral intentions and behavior', Journal of Experimental Social Psychology, Vol.43 (5), pp.763-771.
- Van Dick et.al. (2008), 'Group diversity and group identification: The moderating role of the diversity beliefs,' Human Relations, Vol.61 (10), pp.1463-1492.
- Welikala, T. and Watkins, C. (2008), **Improving Intercultural Learning Experiences in Higher Education**, London: Institute of Education.
- Wesley, S. (2007), 'Multicultural diversity: Learning through the arts', New Directions for Adult and Continuing Education, 116, pp.13-23.
- West, M.A. (2002), 'Sparkling Fountains or Stagnant Ponds: An Integrative Model of Creativity and Innovation Implementation in Work Groups', **Applied Psychology**, Vol.51 (3), pp.355-387.
- West, M.A. and Anderson, N.R. (1998), 'Measuring Climate for Work Group Innovation: Development and
   Validation of the Team Climate Inventory', Journal of Organisational Behaviour, Vol.19, pp.235-258.



# Bibliography

- Higson, H.E. (2008), 'The Journey Towards Cultural Competence', Speaking English (the Journal of the English Speaking Board International), Vol.41 (1), pp.12-16.
- Higson, H.E. (2009), 'Journey towards Cultural Competence: developing University teachers' EuroMed Conference, Salerno, Italy, October.
- Higson, H.E. (2010), 'The Journey towards Cultural Competence: Developing innovative learning which benefits both Home and Overseas Students', Higher Education Research and Development, special issue (under review).

